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## The View From Carnegie

**PODERST** Lee S. Shulman, who announced Monday that he will retire next year as president of the Carnegie Foundation for the Advancement of Teaching, has been deeply involved in the last decade in efforts to redefine scholarship, the reward structure for faculty members, the foundation's famous (and changing) classification systems, and the relationship between professional education and the liberal arts.

In this interview, he offers thoughts on those issues as well as the evolving role of foundations in supporting higher education.

- Scott Jaschik