Form **8879-EO**

IRS *e-file* Signature Authorization for an Exempt Organization

OMB	No.	1545-	1878

	For calendar year 2010, or fiscal year beginning, 2010, and ending	''
Department of the Treasury Internal Revenue Service	▶ Do not send to the IRS. Keep for your records. ▶ See instructions.	2010
Name of exempt organization		Employer identification number
SAKAI FOUNDATION		11-3761343
Name and title of officer		
JOSHUA BARON	Chairman	
Part I Type of Retu	rn and Return Information (Whole Dollars Only)	
the box on line 1a, 2a, 3a, 4a, 3b, 4b, or 5b, whichever is Do not complete more that		was blank, then leave line 1b, 2b, , then enter -0- on the applicable line below.
1a Form 990 check here	► X b Total revenue, if any (Form 990, Part VIII, column (A), lin	ne 12) 1b 1,124,849.
2a Form 990-EZ check h	nere b Total revenue, if any (Form 990-EZ, line 9)	2b
	k here b Total tax (Form 1120-POL, line 22)	.,.,
	nere 🟲 🔲 🖟 Tax based on investment income (Form 990-PF, Part	
5a Form 8868 check her	e ▶) 5b
2-2-XV-2-XV 2-2-XV 2-2-		
with the minimal and the second secon	Ind Signature Authorization of Officer I declare that I am an officer of the above organization and that I have e	
allow my intermediate serv receive from the IRS (a) and the return or refund, and (delectronic funds withdrawa organization's federal taxe contact the U.S. Treasury fauthorize the financial inst answer inquiries and resolv	that the amount in Part I above is the amount shown on the copy of the vice provider, transmitter, or electronic return originator (ERO) to send the a acknowledgement of receipt or reason for rejection of the transmission, c) the date of any refund. If applicable, I authorize the U.S. Treasury and I (direct debit) entry to the financial institution account indicated in the tas owed on this return, and the financial institution to debit the entry to this Financial Agent at 1-888-353-4537 no later than 2 business days prior to itutions involved in the processing of the electronic payment of taxes to reve issues related to the payment. I have selected a personal identification eturn and, if applicable, the organization's consent to electronic funds with	e organization's return to the IRS and to (b) the reason for any delay in processing its designated Financial Agent to initiate an x preparation software for payment of the is account. To revoke a payment, I must the payment (settlement) date. I also eceive confidential information necessary to n number (PIN) as my signature for the
Officer's PIN: check one b	ox only	
X authorize ACCOUN	VTING SOLUTIONS to enter my PI	N 91119 as my signature
	ERO firm name	Enter five numbers, but do not enter all zeros
on the organization's tax a state agency(ies) reg the return's disclosure	year 2010 electronically filed return. If I have indicated within this return that a pulating charities as part of the IRS Fed/State program, I also authorize the consent screen.	a copy of the return is being filed with
indicated within this re	panization, I will enter my PIN as my signature on the organization's tax y turn that a copy of the return is being filed with a state agency(ies) regula y PIN on the return's disclosure consent screen.	ear 2010 electronically filed return. If I have ating charities as part of the IRS Fed/State
Officer's signature	listue Ber Date *	8/15/11
Part III Certification	and Authentication	
ERO's EFIN/PIN. Enter you	ur six-digit electronic filing identification	
number (EFIN) followed by	your five-digit self-selected PIN	
I certify that the above nun above. I confirm that I am Authorized IRS <i>e-file</i> Provi	neric entry is my PIN, which is my signature on the 2010 electronically file submitting this return in accordance with the requirements of Pub 4163 , Notes of Pub 4163, Notes of Pub 4	ed return for the organization indicated Modernized e-File (MeF) Information for
ERO's signature Tamy	Arthur Date •	
	ERO Must Retain This Form — See Instructions Do Not Submit This Form To the IRS Unless Requested To I	Do So

BAA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2010)

Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2010

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements. , 2010, and ending For the 2010 calendar year, or tax year beginning D Employer Identification Number Check if applicable: SAKAI FOUNDATION Address change 11-3761343 PO BOX 130256 Telephone number Name chance ANN ARBOR, MI 48113-0256 Initial return 734-647-0797 Terminated Amended return 1,124,849. G Gross receipts \$ F Name and address of principal officer: H(a) Is this a group return for affiliates? X No Application pending Yes H(b) Are all affiliates included? Same As C Above If 'No,' attach a list. (see instructions) X 501(c)(3) Tax-exempt status 501(c) () ◄ (insert no.) 4947(a)(1) or 527 Website: ▶ sakaiproject.org X Corporation L Year of Formation: 2005 Form of organization: Other ► M State of legal domicile: MI Summary Briefly describe the organization's mission or most significant activities: TO PROMOTE THE DESIGN AND DEVELOPMENT OF COLLABORATIVE, OPEN SOURCE CODE, AND SOFTWARE EFFORTS THAT ARE TARGETED AT Governance SUPPORTING EDUCATION, RESEARCH AND RELATED SCHOLARLY ACTIVITIES Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a)..... 3 Activities & Number of independent voting members of the governing body (Part VI, line 1b)..... 4 8 Total number of individuals employed in calendar year 2010 (Part V, line 2a)..... 5 Total number of volunteers (estimate if necessary)..... 6 40 7a Total unrelated business revenue from Part VIII, column (C), line 12... 0. 7 a **b** Net unrelated business taxable income from Form 990-T, line 34..... 7 b 0. Prior Year **Current Year** Contributions and grants (Part VIII, line 1h)..... Revenue Program service revenue (Part VIII, line 2g) 1,065,186. 117,791. 1,345. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)..... 3,681. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)..... 5,713. 1,068,867. 1,124,849.12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)..... Grants and similar amounts paid (Part IX, column (A), lines 1-3)..... 3,818. 4,768. Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 665,752. 905,086. 16a Professional fundraising fees (Part IX, column (A), line 11e)..... b Total fundraising expenses (Part IX, column (D), line 25) ► 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)..... 353,065 380,194. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)..... 1,022,635. 1,290,048. Revenue less expenses. Subtract line 18 from line 12...... 46,232. -165,199.Beginning of Current Year End of Year Total assets (Part X, line 16) 20 280,006. 111,152. 21 Total liabilities (Part X, line 26) 4,117. 462. 22 Net assets or fund balances. Subtract line 21 from line 20. 275,889. 110,690. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 8/15/1 Signature of officer Date Sign Here JOSHUA BARON Chairman Type or print name and title Print/Type preparer's name Preparer's signature Date PTIN X if Tamy Arthur Tamy Arthur N/A Paid self-employed Preparer ► ACCOUNTING SOLUTIONS Firm's name **Use Only** ► 10531 Broughwell Rd Firm's address Firm's EIN ► N/A Rives Junction, MI 49277 Phone no. 517-206-4868 May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No

Par	t III	Statement of Program Service Accomplishments Charle if Cabadula O contains a resease to any question in this Dark III	Г	_
	D : (Check if Schedule O contains a response to any question in this Part III		
1		fly describe the organization's mission:		
		PROMOTE THE DESIGN AND DEVELOPMENT OF COLLABORATIVE, OPEN SOURCE CODE, AND		_
		FTWARE EFFORTS THAT ARE TARGETED AT SUPPORTING EDUCATION, RESEARCH AND RELAT	<u>ED</u> _	_
	SCF	HOLARLY ACTIVITIES.		
2	Did t	the organization undertake any significant program services during the year which were not listed on the prior		
	Form	n 990 or 990-EZ?	X No)
	If 'Ye	es,' describe these new services on Schedule O.		
3		the organization cease conducting, or make significant changes in how it conducts, any program services?	X No	,
3		es, describe these changes on Schedule O.	21 110	•
4			- F01/a)/	21
4	and	cribe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others.	s. the total)
	expe	enses, and revenue, if any, for each program service reported.	.,	
Дa	(Cod	de: (Expenses \$ 764,398. including grants of \$) (Revenue \$ 31	10,951.	`
74	•	SIGN AND DEVELOPMENT OF COLLABORATIVE OPEN SOURCE SOFTWARE AND SUPPORTING	10/301.	_/
		UCATIONAL AND RESEARCH EFFORTS RELATED TO THE SAME		• —
	EDU	OCATIONAL AND RESEARCH EFFORTS RELATED TO THE SAME		
				_
				. —
4b	(Cod		09,347.)
	PLP	ANNING AND HOSTING CONFERENCES TO PROMOTE OPEN SOURCE DEVELOPMENT		
				-
				•
				• —
				· —
				-
4 c	(Cod	de:) (Expenses \$ including grants of \$) (Revenue \$		_)
				_
				. —
				_
				-
				. —
				. —
4 d	Othe	er program services. (Describe in Schedule O.)		
	(Ехр	penses \$ including grants of \$) (Revenue \$)	
40		al program service expenses > 1.016.270	-	

	990 (2010) SAKAI FOUNDATION 11-376134 t IV Checklist of Required Schedules	3	F	Page 3
Га	Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If 'Yes,' complete Schedule A</i>	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If 'Yes,' complete Schedule C, Part II</i>	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If 'Yes,' complete Schedule C, Part III.</i>	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV.</i>	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? I 'Yes,' complete Schedule D, Part V.	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
ā	Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a		Х
ŀ	Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
(Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.	11 c		Х
(Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
•	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If 'Yes,' complete Schedule D, Part X</i>	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If 'Yes,' complete Schedule D, Parts XI, XII, and XIII.</i>	12a		Х
ŀ	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	X	<u> </u>
ł	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If 'Yes,' complete Schedule F, Parts I and IV</i>	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If 'Yes,' complete Schedule F, Parts II and IV</i>	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions).	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20	aDid the organization operate one or more hospitals? If 'Yes,' complete Schedule H	20		X
ŀ	If 'Yes' to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20 b		

Form 990 (2010) SAKAI FOUNDATION

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>	23		Х
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
(Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
c	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I.	25a		Х
ŀ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If 'Yes,' complete Schedule L, Part III</i>	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
ā	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
ł	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part l</i>	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34		Х
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		Χ
ā	a Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	

BAA Form **990** (2010)

14b

Form 990 (2010) SAKAI FOUNDATION 11-3761343 Page 5 Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V. No Yes 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. 0 **b** Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming 1 c Χ (gambling) winnings to prize winners?... 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return..... b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?..... 2b Χ Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions) **3a** Did the organization have unrelated business gross income of \$1,000 or more during the year?..... 3a Χ b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O. 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?...... 4a Χ **b** If 'Yes,' enter the name of the foreign country: **b** See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Χ **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?.. 5b c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?..... 5 c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? Χ 6a b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were 6b not tax deductible?..... 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?.... 7 a Χ **b** If 'Yes,' did the organization notify the donor of the value of the goods or services provided? 7h c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7с **d** If 'Yes,' indicate the number of Forms 8282 filed during the year..... e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?. 7 e f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?.... 7 f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?..... 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a 7h Form 1098-C?.... Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?..... 8 9 Sponsoring organizations maintaining donor advised funds. 9a **b** Did the organization make a distribution to a donor, donor advisor, or related person?..... 9_b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12..... **b** Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders..... 11 a b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)..... 11b 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?. **b** If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year...... 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans...... 13b c Enter the amount of reserves on hand Χ **14a** Did the organization receive any payments for indoor tanning services during the tax year?...... 14a

b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O.

Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI. Section A. Governing Body and Management Yes No 8 1 a Enter the number of voting members of the governing body at the end of the tax year. 1 a 8 **b** Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee? Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Χ of officers, directors or trustees, or key employees to a management company or other person?..... Χ Did the organization make any significant changes to its governing documents 4 since the prior Form 990 was filed?..... Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 6 Does the organization have members or stockholders? 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the Χ governing body?..... 7 a Χ 7_b **b** Are any decisions of the governing body subject to approval by members, stockholders, or other persons? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Χ a The governing body?..... 8a Χ **b** Each committee with authority to act on behalf of the governing body?..... 8_b Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O. 9 Χ Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No Χ 10 a Does the organization have local chapters, branches, or affiliates?..... 10 a b If 'Yes,' does the organization have written policies and procedures governing the activities of such chapters, affiliates, 10b and branches to ensure their operations are consistent with those of the organization?..... Χ 11 a Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?..... 11 a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O 12a Does the organization have a written conflict of interest policy? If 'No,' go to line 13..... Χ 12a **b** Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise Χ 12b to conflicts? c Does the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done See Schedule 0 13 Does the organization have a written whistleblower policy?...... Χ 13 Χ 14 Does the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Χ a The organization's CEO, Executive Director, or top management official...... 15a Χ **b** Other officers of key employees of the organization..... 15b If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Χ 16a taxable entity during the year?... b If 'Yes,' has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the 16b organization's exempt status with respect to such arrangements?. Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ► None Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply. X Own website Another's website Upon request Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Schedule 0 State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

BAA Form 990 (2010)

► MARY MILES 2281 Bonisteel Blvd Suite 3350 ANN ARBOR MI 48109 (734) 764-3614

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organizat	tion nor any	relate	d or	gan	izat	ion co	mpe	ensated any current of	ficer, director, or trust	ee.
(A)	(B)		(C)				(D)	(E)	(F)	
Name and title	Average hours per week (describe hours for related organiza- tions in Schedule O)	Individual trustee or director	Institutional trustee	_	a Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
(1) JOHN NORMAN										
Director	0							0.	0.	0.
(2) MICHAEL FELDSTEIN										
Director	0							0.	0.	0.
(3) STEPHEN MARQUARD										
Director	0							0.	0.	0.
(4) CHUCK SEVERANCE										
Director	0							0.	0.	0.
(5) JUTTA TREVIRANUS										
Director	0							0.	0.	0.
(6) MARY MILES										
Secretary	40			Χ				58,425.	0.	0.
(7) MAGGIE LYNCH	. 🚽									
Vice Chair	0			Χ				0.	0.	0.
(8) IAN BOSTON	. 🚽									
Director	0			Χ				0.	0.	0.
<u>(9)</u> IAN DOLPHIN	. 🚽									
Executive Direc	40			Χ				62,500.	0.	0.
(10) JOSHUA BARON								_		_
Chairman	0			Χ				0.	0.	0.
(11) LOIS ELAINE BROOKS										
Former Exec Dir	40			Χ				30,600.	0.	0.
(12) MICHAEL KORCUSKA								07.700		•
Former Exec Dir	40			Χ				37,500.	0.	0.
<u>(14)</u>	. –									_
(15)	. –									
(16)	. –									
<u>(17)</u>										
DAA										F 000 (0010)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (cont)											
(A)	(B) (c)		(D)	(E)		(F)					
Name and title	Average hours Position (check all that apply			Reportable compensation from	Reportable		imated				
	per week (describe hours for related organi- zations in Sch O)	Indiv or di	Insti	Officer	Key	Highest compensated employee	Former	the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	comp	nt of other ensation m the
	hours for related	/idua	tutio	ĕ	employee	iest o	ner	(W-2/1033-WIIGC)	(W-2/1099-WII3C)	orga	nization related
	organi- zations	or tru	nal t		loye	comp					nizations
	in Sch O)	stee	Institutional trustee		rio .	ensa					
			ď			ated					
(10)											
_(18)											
(19)											
3-2											
(20)											
(21)											
(22)											
(00)											
(23)											
(24)											
_(24)											
(25)											
S=2											
(26)											
(27)											
(28)											
(29)											
1 b Sub-total.							•	189,025.	0.		0.
c Total from continuation sheets to Part VII, Section							•	0.	0.		0.
d Total (add lines 1b and 1c)							•	189,025.	0.		0.
2 Total number of individuals (including but not limite									* *	able com	
from the organization • 0					,				, ,		
											Yes No
3 Did the organization list any former officer, director	or trust	ee, l	key	emp	oloye	ee, d	or hi	ghest compensate	ed employee		
on line 1a? If 'Yes,' complete Schedule J for such in	ndividua	1								. 3	X
4 For any individual listed on line 1a, is the sum of re	portable	cor	npe	nsa	tion	and	oth	er compensation	from		
the organization and related organizations greater t such individual	nan \$15	0,00		<i>ΙΤ ' Υ</i> 	es (com	р <i>іе</i> т	e Scneaule J for		. 4	Х
5 Did any person listed on line 1a receive or accrue of	ompens	atio	n fro	om a	any	unre	elate	d organization or	individual		
for services rendered to the organization? If 'Yes,' or	complete	e Sc	hed	ule .	J foi	r suc	ch p	erson		. 5	X
Section B. Independent Contractors 1 Complete this table for your five highest compensate	od indo	none	lont	000	trac	torc	tha	t raceived more t	aan \$100 000 of		
compensation from the organization.	.eu IIIue	penic	Jeni	COI	iliac	,1015	ша	t received more ti	iaii \$100,000 0i		
(A)								(B))	(C))
Name and business addres	S							Description	of services	Compen	sation
2 Total number of independent contractors (including	hut not	limi	ted	to +h	1050	lict	<u>- ha</u>	hove) who rocciv	ed more than		
\$100,000 in compensation from the organization		111111	ıcu	io ii	1036	ııst	cu c	ADOVE) WITO TECETY	cu more man		

Pa	rt VIII Statement of Revenue				
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
PROGRAM SERVICE REVENUE AND OTHER SIMILAR AMOUNTS	1 a Federated campaigns 1 a b Membership dues 1 b c Fundraising events 1 c d Related organizations 1 d e Government grants (contributions) 1 e f All other contributions, gifts, grants, and similar amounts not included above 1 f				
ONT	g Noncash contributions included in Ins 1a-1f: \$				
<u>"</u>	h Total. Add lines 1a-1f				
INC	Business code	CO2 402	602 402		
ŒVE	2a Membership Dues & Assessments	603,493.	603,493.		
CEF	b Development Sponsorships	304,951. 209,347.	304,951.		
RV	c Conference Registration	209,347.	209,347.		
I SE	d				
RAI	e				
ROG	f All other program service revenue	1 117 701			
۵	7	1,117,791.			
	Investment income (including dividends, interest and other similar amounts)	1,345.	1,345.		
	4 Income from investment of tax-exempt bond proceeds	1,545.	1,343.		
	5 Royalties	4,513.	4,513.		
	(i) Real (ii) Personal	4,313.	4,515.		
	6a Gross Rents				
	b Less: rental expenses.				
	c Rental income or (loss)				
	d Net rental income or (loss)				
	(i) Securities (ii) Other				
	7 a Gross amount from sales of assets other than inventory.				
	b Less: cost or other basis and sales expenses				
	c Gain or (loss)				
	d Net gain or (loss)				
NUE	8a Gross income from fundraising events (not including. \$				
EVE	of contributions reported on line 1c).				
RR	See Part IV, line 18 a				
OTHER REVEN	b Less: direct expenses b				
О	c Net income or (loss) from fundraising events ▶				
	9a Gross income from gaming activities. See Part IV, line 19 a				
	b Less: direct expenses b				
	c Net income or (loss) from gaming activities ▶				
	10a Gross sales of inventory, less returns and allowances				
	b Less: cost of goods sold b				
	c Net income or (loss) from sales of inventory				
	Miscellaneous Revenue Business Code				
	11a Reimbursed Expenses	1,200.	1,200.		
	b	•	·		
	С				
	d All other revenue				
	e Total. Add lines 11a-11d	1,200.			
		1,124,849.	1,124,849.	0.	0.

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Part IX **Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21		опропосо	general expenses	опропосо
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	4,768.	4,768.		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	189,025.	94,513.	61,862.	32,650.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	716,061.	591,540.	85,671.	38,850.
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions).				
9	Other employee benefits				
10	Payroll taxes				
	Fees for services (non-employees):				
	Management				
) Legal	4,098.		4,098.	_
	Accounting	22,646.		22,646.	_
	d Lobbying				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees				
	g Other				
13	Office expenses.	5,461.	1,632.	3,829.	
14	Information technology.	J, 401.	1,032.	3,029.	
15	Royalties				
16	Occupancy	184,201.	184,201.		
17	Travel	118,301.	102,016.	14,667.	1,618.
	Payments of travel or entertainment expenses for any federal, state, or local public officials	220,0020	202,020	22,000	270201
19	Conferences, conventions, and meetings	4,422.	4,157.		265.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	0 550		0.550	_
23 24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.).	2,573.		2,573.	
i	Equipment & Rental	11,337.	9,097.	2,240.	
	Conference Costs - Misc	9,759.	9,759.	,	
	Credit Card processing - Conf	6,585.	6,200.	385.	
	Server Hosting	5,811.	3,387.	2,424.	
	Dues & Subscriptions	5,000.	5,000.		
	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	1,290,048.	1,016,270.	200,395.	73,383.
26	SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
RΔΔ					Form 990 (2010)

Гаг	ιΛ	Datatice Street	Т	г г	
			(A) Beginning of year		(B) End of year
	1	Cash — non-interest-bearing.	280,006.	1	111,152.
	2	Savings and temporary cash investments		2	
		Pledges and grants receivable, net		3	
		Accounts receivable, net		4	
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions).),	6	
A	7	Notes and loans receivable, net.		7	
Š		Inventories for sale or use		8	
S S E T S	9	Prepaid expenses and deferred charges.		9	
-		Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		J	
		Complete Part VI of Schedule D			
		Less: accumulated depreciation		10 c	
		Investments — publicly traded securities		11	
		Investments – other securities. See Part IV, line 11		12	
		Investments – program-related. See Part IV, line 11		13	
		Intangible assets.		14	
		Other assets. See Part IV, line 11.		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		16	111,152.
		Accounts payable and accrued expenses		17	462.
		Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
A B	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L.		22	
Ė	23	Secured mortgages and notes payable to unrelated third parties		23	
		Unsecured notes and loans payable to unrelated third parties		24	
	24 25	Other liabilities. Complete Part X of Schedule D.		25	
	25 26	Total liabilities. Add lines 17 through 25.		26	462.
		Organizations that follow SFAS 117, check here ► X and complete lines	7,117.		102.
N E T		27 through 29 and lines 33 and 34.			
	27	Unrestricted net assets	275,889.	27	110,690.
Š	_, 28	Temporarily restricted net assets.		28	110,030.
Š	29	Permanently restricted net assets.		29	
P		Organizations that do not follow SFAS 117, check here ► and complete			
		lines 30 through 34.			
F U N D	30	Capital stock or trust principal, or current funds		30	
				31	
₽.	31	Paid-in or capital surplus, or land, building, or equipment fund		J	
B A L A	31 32	Paid-in or capital surplus, or land, building, or equipment fund		32	
A					110,690.

Form **990** (2010) BAA

Part XI Reconciliation of Net Assets				
Check if Schedule O contains a response to any question in this Part XI			<u> </u>	
1 Total revenue (must equal Part VIII, column (A), line 12)		1	1,12	4,849.
2 Total expenses (must equal Part IX, column (A), line 25)		2	1,29	0,048.
3 Revenue less expenses. Subtract line 2 from line 1		3		5,199.
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))		4	27	5,889.
5 Other changes in net assets or fund balances (explain in Schedule O)		5		0.
6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))		6	11	0,690.
Part XII Financial Statements and Reporting				
Check if Schedule O contains a response to any question in this Part XII				
			1	res No
1 Accounting method used to prepare the Form 990: X Cash Accrual Other				
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.				
2a Were the organization's financial statements compiled or reviewed by an independent accountant?			2a	X
b Were the organization's financial statements audited by an independent accountant?			2b	X
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for overeview, or compilation of its financial statements and selection of an independent accountant?	ersight of the	e audit,	2c	
If the organization changed either its oversight process or selection process during the tax year, ex in Schedule O.	plain			
d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis	were issued	d on a		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set for Audit Act and OMB Circular A-133?	orth in the S	ingle	3a	Х
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not under or audits, explain why in Schedule O and describe any steps taken to undergo such audits	go the requir	ed audit	3b	
BAA			Form 9	990 (2010)

TEEA0112L 12/21/10

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Total

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer identification number Name of the organization SAKAI FOUNDATION 11-3761343 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's 4 name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section** 5 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 7 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) X An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts 9 from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or 11 more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type I d Type II С Type III - Functionally integrated Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? Yes No A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) (i) below, the governing body of the supported organization?..... <u>11 g</u> (i) A family member of a person described in (i) above?..... 11 g (ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above?..... 11 g (iii) Provide the following information about the supported organization(s) h (iii) Type of organization (described on lines 1-9 above or IRC section (iv) Is the organization in column (i) listed in (v) Did you notify the organization in column (i) of (vi) Is the organization in column (i) (i) Name of supported organization (ii) EIN (vii) Amount of support (see instructions)) your governing document? organized in the U.S.? your support? Yes Yes No No Yes (A) (C) (D) (E)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support			T	T				
	ndar year (or fiscal year nning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total		
1	Gifts, grants, contributions, and membership fees received. (Do not include 'unusual grants.').								
2	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf								
3	The value of services or facilities furnished by a governmental unit to the organization without charge								
4	Total. Add lines 1 through 3								
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)								
6	Public support. Subtract line 5 from line 4								
Sec	tion B. Total Support								
	ndar year (or fiscal year nning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total		
7	Amounts from line 4								
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources								
9	Net income from unrelated business activities, whether or not the business is regularly carried on								
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)								
11	Total support. Add lines 7 through 10								
12	Gross receipts from related activ	rities, etc (see ins	tructions)			12	2		
13	First five years. If the Form 990 organization, check this box and		,	, , , ,	,	•	/ /		
Sec	tion C. Computation of Pu								
14	Public support percentage for 20	010 (line 6, colum	n (f) divided by lir	ne 11, column (f))		14	<u> </u>		
15	Public support percentage from	2009 Schedule A,	Part II, line 14			15	%		
16 a	a 33-1/3% support test — 2010. If and stop here. The organization	the organization o qualifies as a pul	lid not check the lolicly supported o	box on line 13, ar rganization	nd the line 14 is 3	3-1/3% or more	, check this box		
Ł	b 33-1/3% support test — 2009. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization.								
17 a	a 10%-facts-and-circumstances to or more, and if the organization the organization meets the 'facts	meets the 'facts-a	and-circumstance	s' test, check this	box and stop her	re. Explain in Pa	art IV how		
	o 10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-an	meets the 'facts-a d-circumstances'	and-circumstance test. The organiz	s' test, check this ation qualifies as	box and stop her a publicly suppor	re. Explain in Parted organization	art IV how the		
	Private foundation. If the organi	zation did not che	ck a box on line	13, 16a, 16b, 17a					
BAA					Sc	hedule A (Form	990 or 990-EZ) 2010		

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	dar year (or fiscal yr beginning in)►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions and membership fees received. (Do not include any lunusual grants ')	152,500.	674,664.	803,757.	884,658.	908,444.	3,424,023.
2	any 'unusual grants.'). Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's	132,300.	3,720.	15,263.	179,928.	209,347.	408,258.
3	tax-exempt purpose		3,720.	13,203.	179,920.	209,347.	0.
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
Э	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	Total. Add lines 1 through 5	152,500.	678,384.	819,020.	1,064,586.	1,117,791.	3,832,281.
7 a	Amounts included on lines 1, 2, and 3 received from disqualified persons	0.	0.	0.	0.	0.	0.
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.	0.	0.	0.	0.	0.	0.
	Add lines 7a and 7b	0.	0.	0.	0.	0.	0.
	Public support (Subtract line 7c from line 6.)	0.	0.	<u> </u>	0.	0.	3,832,281.
Sec	tion B. Total Support		_				
Calen	dar year (or fiscal yr beginning in)►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
10 a	Amounts from line 6	152,500. 2,545.	9,336.	9,494.	3,681.	5,858.	3,832,281.
	income (less section 511 taxes) from businesses acquired after June 30, 1975	0.545	0.006	0.404	0.601	5.050	0.
	Add lines 10a and 10b	2,545.	9,336.	9,494.	3,681.	5,858.	30,914.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.). See Part IV		1,250.	900.	600.	1,200.	3,950.
	Total support. (Add Ins 9, 10c, 11, and 12.)	155,045.	688,970.	829,414.		1,124,849.	3,867,145.
	First five years. If the Form 990 organization, check this box and			d, third, fourth, c	or fifth tax year as	a section 501(c)(3) ▶ □
	tion C. Computation of Pul						
	Public support percentage for 20	• •	``				99.1 %
	Public support percentage from 2					16	99.0 %
	tion D. Computation of Inv				······ (6)	1-	0 0 0
	Investment income percentage for	•		-			0.8 %
18 19 a	Investment income percentage fit 33-1/3% support tests – 2010. If is not more than 33-1/3%, check	the organization	did not check the	box on line 14, a	and line 15 is mor	e than 33-1/3%, a	nd line 17
k	33-1/3% support tests – 2009. If line 18 is not more than 33-1/3%	the organization	did not check a bo	ox on line 14 or I	ine 19a, and line	16 is more than 3	3-1/3%, and
20	Private foundation. If the organization		•		·		

Schedule A	(Form 990 or 990-EZ) 2010	SAKAI	FOUNDATION		11-3761343	Page 4
Part IV	Supplemental Inform Part II, line 17a or 17 (See instructions).	ation. Comp b; and Part	olete this part to III, line 12. Also	provide the explana complete this part	ations required by Part for any additional inforn	II, line 10; nation.

21	11	Λ
Zl	JI	U

Schedule A, Part IV - Supplemental Information

Page 5

SAKA	FOUND	ATION
SANA	IFUUNU	AIIUN

11-3761343

Part III, Line 12 - Other Inco

Nature and Source	2010	2009	2008	2007	2006
Reimbursed expenses	1,200.	600.	900.	1,250.	
Total	\$ 1,200.	\$ 600.	\$ 900.	\$ 1,250.	\$ 0.

Schedule F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered 'Yes' to Form 990, Part IV, line 14b, 15, or 16.
 ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number

SAKAI FOUNDATION 11-3761343 General Information on Activities Outside the United States. Complete if the organization answered 'Yes' to Form 990. Part IV. line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?... No 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (e) If activity listed in (d) is a program (b) Number of (c) Number (f) Total expenditures for (a) Region (d) Activities conducted in offices in the of employees, region (by type) (e.g., service, describe agents, and fundraising, program and investments region independent specific type of service(s) in region services, investments, in region contractors grants to recipients in region located in the region) East Asia and Open Source 0. (1) the Pacific Membership Software Open Source 0. (2) Europe Membership Software Open Source 0. Software (3) North America Membership Open Source (4) South America Membership Software 0. Sub-Saharan Open Source Membership Software 0. (5) Africa Russia & Indep. Open Source Membership Software 0. (6) States Management/Develop Open Source (7) Europe 7 ment Software 180,616. (8) (9) (10)(11) (12)(13)(14)(15) (16)**3a** Sub-total..... 180,616. **b** Total from continuation sheets to Part I.....

c Totals (add lines 3a and 3b).

0

180,616.

	,	FOUNDATION					11-37		Page 2
Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 ► ☐ Part II can be duplicated if additional space is needed.									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
the	nter total number of recipient organice grantee or counsel has provided a	section 501(c)(3) equ	nat are recognized iivalency letter	as charities by t	the foreign country,	recognized as tax	x-exempt by the IR	S, or for which	0

BAA Schedule **F** (Form 990) 2010

Schedule F (Form 990) 2010	SAKAI FOUNDATION	11-3761343
Part III Grants and Othe	er Assistance to Individuals Outside the	United States. Complete if the organization answered 'Yes' to Form 990,
Part IV, line 16.	Part III can be duplicated if additional sp	ace is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							(Form 000) 201(

Pai	t IV	Foreign Forms		
1	organ	he organization a U.S. transferor of property to a foreign corporation during the tax year? If 'Yes,' the ization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign pration (see instructions for Form 926).	Yes	X No
2	requir Foreig	e organization have an interest in a foreign trust during the tax year? If 'Yes,' the organization may be ed to file Form 3520, Annual Return To Report Transactions with Foreign Trusts and Receipt of Certain Griffs, and/or Form 3520-A Annual Information Return of Foreign Trust With a U.S. Owner (see ctions for Forms 3520 and 3520-A)	Yes	X No
3	organ	e organization have an ownership interest in a foreign corporation during the tax year? If 'Yes,' the ization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain or Corporations. (see instructions for Form 5471)	Yes	X No
4	electir Share	he organization a direct or indirect shareholder of a passive foreign investment company or a qualified ng fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Return by a sholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for 8621).	Yes	X No
5	organ	e organization have an ownership interest in a foreign partnership during the tax year? If 'Yes,' the ization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign erships. (see instructions for Form 8865)	Yes	X No
6	If 'Yes	e organization have any operations in or related to any boycotting countries during the tax year? s,' the organization may be required to file Form 5713, International Boycott Report (see instructions orm 5713)	Yes	X No

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete t his part to provide any additional information (see instructions).
Additional SupplementaUnformation
The Sakai Foundation maintains an international membership supported by paid agents
located_in_Europe_and_the_United_States_of_America

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2010

Department of the Treasury Internal Revenue Service

Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Employer identification number

SAKAI FOUNDATION	11-3761343
Conflict of Interest Disclosures: Board of Directors	
Michael Feldstein is a Senior Program Manager for Cengage	e Learning. Cengage may
develop or acquire products that are considered to be dir	ectly or indirectly
competitive with Sakai. Cengage may seek changes to Sakai	<u>in order to ensure better</u>
integration with the company's products, Cengage has busi	ness relationships with
Sakai support companies. Cengage has business relationshi	ps with companies
supporting_products_that_compete_with_Sakai	
College of the Redwoods uses rSmart to host Sakai environ	nment. Maggie Lynch has also
been a customer of rSmart for the past 6 years at various	s institutions where she
worked. As a customer, she has been invited from time to	time to do a presentation
at_conferences_with_them. These presentations usually inv	volve Ms. Lynch describing
the implementation and why the college has chosen to work	with rSmart. On two
occasions rSmart paid for travel expenses to the conferen	nce (2007 and 2009). On
those two occasions Ms. Lynch received some financial ben	nefit. She has not been
requested to do this in 2011 or reimbursed any conference	e expenses.
Josh Baron currently serves as Chair of the Sakai Foundat	tion Board of Directors. He
also oversee Marist College's contract with rSmart for Sa	ukai Support Services as
well as manage the partnership activities which currently	<u> includes a contract from</u>
rSmart to Marist for limited development work and quality	assurance testing. Mr.
Baron does not receive any direct compensation from rSmar	t although they have
occasionally provided gifts of between \$50 and \$100 to re	ecognize assistance he
provided them (e.g. EDUCAUSE Press Analyst Event)	
To_address this potential perception of a conflict of int	erest, Mr. Baron has
publically disclosed involvement with the Sakai Foundation	on Board and arranged for

Employer identification number

SAKAI FOUNDATION	11-3761343
Mr. Harry Williams, Marist IT Director of Systems and Tec	hnology, to be Marist's
	<u>matters. Mr. Baron has</u>
also filed a Conflict of Interest Disclosure form with Ma	rist College noting the
involvement_with_the_Sakai_Foundation	
Josh Baron currently serves as a member of the EducationD	ynamics
(http://www.educationdynamics.com/) Advisory Board. This	s is a company that has
several holdings in the distance learning market space an	nd_whose_clients_include
many private, public and for-profit universities. Althou	gh he is not considered an
officer of this company nor is he compensated for time, t	hey have reimbursed Mr.
Baron for travel to bi-annual meetings.	
Josh Baron_currently_serves_on_the_Campus_Technology_2011	<u>Conference Advisory Board.</u>
This is a group who helps select proposal for presentati	ons at their yearly
conference_as_well_as_assist_in_the_planning_for_the_even	ut. <u>Marist College nor the</u>
Sakai Foundation have any direct relationship with Campus	Technology.
Josh Baron has recently been invited to serve as an "expe	ert" with the Coleman
Research Group. In this role he may be hired on an hourl	y basis to consult on
trends in the higher education technology sector, includi	ng the LMS market. If Mr.
Baron does so, he will not be allowed to discuss or share	any confidential
information.	
Josh Baron has provided consulting services, through Mari	st College, to the American
Public University System who recently adopted Sakai. His	s services have focused on
assisting them with their migration. In addition, Marist	College entered into a
partnership with APUS to provide, for a fee, access to th	ne faculty training

Form **8868** (Rev January 2011)

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Department of the Treasury Internal Revenue Service

► File a separate application for each return.

nternal Reve	enue Service	rile a sep	arate appii	cation for each return.			
				Part I and check this box		► Х	
-	-	•		n, complete only Part II (on page 2 of the atic 3-month extension on a previously	•		
Electronicorporation	c filing <i>(e-file).</i> Yon required to file n extension of tin	ou can electronically file Form 8868 Form 990-T), or an additional (not me to file any of the forms listed in	if you nee automatic) Part I or Pa	d a 3-month automatic extension of time 3-month extension of time. You can eleart II with the exception of Form 8870. Ir	e to file (6 months fectronically file Forn	n 8868 to or Transfers	
Associate	ed With Certain P	ersonal Benefit Contracts, which mum, visit www.irs.gov/efile and click of	ust be sent	to the IRS in paper format (see instruct	ions). For more det	tails on the	
				nit original (no copies needed).			
				-month extension - check this box and	complete Part I onl	y ▶	
	corporations (inc	luding 1120-C filers), partnerships,	REMICS, a	nd trusts must use Form 7004 to reques	t an extension of ti	me to file	
Type or print	Name of exempt	organization			Employer identification	number	
	CAVAT EC	MIND A TITOM			11_2761242		
ile by the		SAKAI FOUNDATION 11 Number, street, and room or suite number. If a P.O. box, see instructions.		111-3/01343	11-3761343		
lue date for iling your	· · · ·	PO BOX 130256					
eturn. See nstructions.		City, town or post office, state, and ZIP code. For a foreign address, see instructions.					
	ANN ARBO	ANN ARBOR, MI 48113-0256					
	TIME THE	111 10110 0100					
Enter the	Return code for	the return that this application is for	r (file a sep	parate application for each return)		01	
Application s For		Return Code	Application Is For	Return Code			
orm 990			01	Form 990-T (corporation)	orporation)		
orm 990	-BL		02	Form 1041-A	A 08		
orm 990			03	Form 4720		09	
Form 990-PF		04	Form 5227 1		10		
Form 990-T (section 401(a) or 408(a) trust)		05	Form 6069		11		
orm 990	-T (trust other th	an above)	06	Form 8870		12	
Teleph If the If this check	none No. ► <u>(73</u> organization doe is for a Group R	eturn, enter the organization's four	digit Group	o. ►	this is for the whol	le group,	
unti	extension is for X calendar yea	$_$, 20 $\underline{11}$ $_$, to file the exempt org the organization's return for:	anization re	ed to file Form 990-T) extension of time eturn for the organization named above.			
	e tax year entere Change in accou	ed in line 1 is for less than 12 month nting period	hs, check re	eason: Initial return Fin	nal return		
3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions 3a \$						0.	
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit						0.	
EFT	PS (Electronic F		instructions		3 c \$	0.	
	If you are going	to make an electronic fund withdraw	val with this	Form 8868, see Form 8453-EO and Fo	rm 8879-EO for		