

# Form 8-K

**BLACKBOARD INC - BBBB** 

Filed: August 06, 2008 (period: August 06, 2008)

Report of unscheduled material events or corporate changes.

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EX-99.1 (EX-99.1)

## UNITED STATES

### SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 August 6, 2008

Date of Report (Date of earliest event reported)

## **BLACKBOARD INC.**

(Exact name of registrant as specified in its charter)

Delaware

000-50784

52-2081178

(State of incorporation)

(Commission File Number No.)

(IRS Employer Identification \ No.)

650 Massachusetts Ave, NW Washington, D.C. 20001

(Address of principal executive offices)

(202) 463-4860

(Registrant's telephone number, including area code)

1899 L Street, NW Washington, D.C. 20036

(Former Name or Former Address, if Changed Since Last Report)

ck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant or any of the following provisions:
Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02 Results of Operations and Financial Condition.

On August 6, 2008, Blackboard Inc. issued a press release reporting its financial results for the quarter ended June 30, 2008. A copy of the press release is furnished hereto as Exhibit 99.1.

The information contained in this Current Report shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be incorporated by reference into a filing under the Securities Act of 1933, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

#### Item 9.01 Financial Statements and Exhibits.

Exhibit 99.1 Press Release dated August 6, 2008.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

### BLACKBOARD INC.

(Registrant)

Dated: August 6, 2008 By: \( \setminus \) Matthew H. Small

Matthew H. Small Chief Legal Officer

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### EXHIBIT INDEX

 Exhibit Number
 Description

 99.1
 Press release dated August 6, 2008



#### **Blackboard Inc. Reports Second Quarter 2008 Results**

- Company Raises Cash Flow from Operations Guidance -

- Revenue Increases 27 Percent to \$75.5 Million -

**Washington**, **DC** – **August** 6, **2008** – Blackboard Inc. (NASDAQ: BBBB) today announced financial results for the second quarter ended June 30, 2008 and updated guidance for the third quarter and the full year of 2008.

Total revenue for the quarter ended June 30, 2008 was \$75.5 million, an increase of 27 percent over the second quarter of 2007. Product revenues for the quarter were \$68.4 million, an increase of 31 percent over the second quarter of 2007, while professional services revenues for the quarter were \$7.2 million, an increase of 1 percent over the second quarter of 2007. The increase in product revenue was driven by continued strong growth in Blackboard's annual licensing of enterprise level products and managed hosting service to global academic clients. Our revenue and earnings would have been stronger in the quarter but the company's financials were impacted by the delay in the release of the *Blackboard Transaction System* TM 3.0.

Net income was \$1.0 million, resulting in net income per basic and diluted share of \$0.03 for the second quarter of 2008 compared to net income of \$3.4 million and net income per basic and diluted share of \$0.12 for the second quarter of 2007. Non-GAAP adjusted net income for the second quarter of 2008, which excludes the amortization of acquisition-related intangible assets, net of taxes, was \$6.9 million, resulting in non-GAAP adjusted net income per diluted share of \$0.22 compared to non-GAAP adjusted net income of \$6.8 million and non-GAAP adjusted net income per diluted share of \$0.23 for the second quarter of 2007. Included in the results for the second quarter of 2008 is a \$3.3 million benefit to operating income from the patent judgment against Desire2Learn, Inc. as well as a \$4.0 million benefit to other income from a gain on investment.

"We had strong product sales in the second quarter driven by an increasing number of large deals including our initial statewide wins," said Michael Chasen, CEO and President of Blackboard Inc. "Sales during the quarter were particularly strong in the U.S. higher education market and once again, we experienced increased demand for our managed hosting services."

#### **Highlights from the Second Quarter of 2008**

- A few of Blackboard's new and expanded client relationships in the quarter included:
  - o *U.S. Higher Education*: Charleston Blackhawk Technical College, Brookdale Community College, Calhoun Community College, Centennial College, Christopher Newport University, Embry-Riddle Aeronautical University, Frederick Community College, Maricopa Community College, Northwest Arkansas Community College, Palm Beach Community College, Santa Barbara City College, Shawnee Community College, Temple University, University of North Carolina General Administration, University of Great Falls, University of Saint Francis and others.
  - o *International:* Aston University, Imperial College London, Leiden University, Northumberland College, SENA, Sheffield Hallam University, South Wales Higher Education Partnership, Spiru Haret University, University of Manchester and others.
  - o *K-12:* Baltimore City Public Schools (MD), Broward County Public Schools (FL), Clear Creek Independent School District (TX), Fairfax County Public Schools (VA), Indian Oasis-Baboquivari Unified School District (AZ), Naperville CUSD 203 (IL), Poway Unified School District (CA), Tulsa Technology Center (OK), Volusia County Public Schools (FL), Walnut Valley Unified School District (CA), Westport Public Schools (CT) and others.
- Blackboard won several key statewide deals in the quarter including:
  - o Blackboard was selected by the State of New Mexico to partner in a landmark initiative to deploy a single, statewide e-learning platform that will be the first of its kind to connect teaching, learning, and training for the state's K-20, adult education, and government communities.
  - o The State of Mississippi has implemented the Blackboard's Connect service to provide the Executive Director of Mississippi Emergency Management Agency (MEMA) and the Governor of Mississippi the ability to communicate with residents and staff regarding time-sensitive incidents.
  - o The State of Florida selected Blackboard for a pilot program allowing the Florida Division of Emergency Management and four Florida counties, including Brevard County, Orange County, Pasco County, and Polk County, to use the Blackboard Connect service for time-sensitive alerts and notifications.
- Other key highlights of the quarter include:
  - o Nearly 200 new *Blackboard Connect* deals closed in the second quarter with 35 *Blackboard Connect* cross-sell deals to existing Blackboard U.S. higher education clients.
  - o Blackboard announced the formation of the Blackboard K-12 Advisory Board and appointed five initial members including, Thomas G. Carroll,

PhD, Therese "Terry" Crane, Ed.D., Joe A. Hairston, Ed.D., Linda Pittenger and Paul E. Resta, PhD. Members of the K-12 Advisory Board will help Blackboard identify and respond to critical issues confronting today's educators, track and discuss developing trends, and advise on future partnerships and alliances.

#### Outlook for the Third Quarter and Full Year of 2008

Third Ouarter of 2008:

- Revenue of \$82.0 to \$84.0 million;
- Amortization of acquired intangibles of approximately \$9.9 million;
- Net loss of (\$600,000) to net income of \$700,000, resulting in net loss per basic share of (\$0.02) to net income per diluted share of \$0.02, which is based on an estimated 31.3 million basic shares and 32.3 million diluted shares, respectively, and an estimated effective tax rate of approximately zero percent;
- Non-GAAP adjusted net income, excluding the amortization of acquired intangibles and the associated tax impact, of \$5.8 to \$6.6 million, resulting in non-GAAP adjusted net income per diluted share of \$0.18 to \$0.20 based on an estimated 32.3 million diluted shares and an estimated effective tax rate of 37 percent.

#### Full Year 2008:

- Revenue of \$312.0 to \$316.0 million;
- Amortization of acquired intangibles of approximately \$38.3 million;
- Stock-based compensation expense of approximately \$15.5 million;
- Net loss of \$(300,000) to net income of \$2.3 million, resulting in net loss per basic share of (\$0.01) to net income per diluted share of \$0.07, which is based on an estimated 31.8 million basic shares and 32.0 million diluted shares, respectively, and an estimated effective tax rate of approximately zero percent;
- Non-GAAP adjusted net income excluding the amortization of acquired intangibles and the associated tax impact, of \$23.5 to \$25.1 million, resulting in non-GAAP adjusted net income per diluted share of \$0.73 to \$0.78 based on an estimated 32.0 million diluted shares and an estimated effective tax rate of 37 percent (which reflects an effective rate of 28 percent for the fourth quarter of 2008); and
- Cash flow from operations of \$75.0 to \$80.0 million.

#### **Conference Call**

Blackboard will broadcast its second quarter conference call live over the Internet today beginning at 4:30 p.m. (Eastern). Interested parties can access the webcast through the Investor Relations section of the Company's Web site at <a href="http://investor.blackboard.com">http://investor.blackboard.com</a>. A replay of the call will be available via telephone at approximately 7:00 p.m. (ET) on August 6, 2008. To listen to the replay, participants in the U.S. and Canada should dial 888-286-8010, and international participants should dial +1 (617) 801-6888. The conference ID for the replay is 83748927.

## BLACKBOARD INC. CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except share and per share amounts)

Product   Society   Soci		Three Months Ended June 30				Six Months Ended June 30				
Revenues   Product   \$ 52,299   \$ 68,377   \$ 102,280   \$ 13     Professional services   7,105   7,170   12,404   14     Total revenues   59,404   75,547   114,684   14     Operating expenses:				2008				2008		
Product         \$ 52,299         \$ 68,377         \$ 102,280         \$ 13           Professional services         59,404         75,547         114,684         14           Operating expenses:         59,404         75,547         114,684         14           Cost of product revenues, excludes         \$5,928 and \$4,572 for the three months ended June 30, 2007 and 2008, respectively, in amortization of acquired technology included in amortization of intangibles resulting from acquisitions shown below (1)         \$ 1,922         18,000         23,619         3           Cost of professional services revenues (1)         4,138         5,134         7,902         1           Sales and marketing (1)         6,999         9,944         13,952         1           Sales and marketing (1)         16,370         22,763         31,203         4           General and administrative (1)         8,829         12,461         17,859         2           Proceeds from patent judgment         —         3,313         —         (6           Amortization of intangibles resulting from acquisitions         5,493         9,729         10,892         1           Total operating expenses         53,751         74,718         105,427         14           Income (loss) from operations         5,653         829	_		(unaudited)		(unaudited)		(unaudited)	(una	udited)	
Professional services   7,105   7,170   12,404   1   1   14,684   14   1   14,684   14   14   14,684   14   14   14,684   14   14   14,684   14   14   14,684   14   14   14,684   14   14   14   14   14   14   14		¢	52.200	¢	(0.277	ø	102 200	ď	121 406	
Total revenues		<b>3</b>		<b>3</b>		Þ		2	131,486	
Cost of product revenues, excludes   \$2,928 and \$4,572 for the three months ended June 30, 2007 and 2008, respectively, and \$5,749 and \$8,660 for the six months ended June 30, 2007 and 2008, respectively, in amortization of acquired technology included in amortization of intangibles resulting from acquisitions shown below (1)   11,922   18,000   23,619   3		_		_		_			12,537	
Cost of product revenues, excludes \$2,928 and \$4,572 for the three months ended June 30, 2007 and 2008, respectively, and \$5,749 and \$8,660 for the six months ended June 30, 2007 and 2008, respectively, in amortization of intangibles resulting from acquisitions shown below (1) 11,922 18,000 23,619 3 respectively, in amortization of intangibles resulting from acquisitions shown below (1) 11,922 18,000 23,619 3 3 (1) Research and development (1) 6,999 9,944 13,952 1 Research and development (1) 6,999 9,944 13,952 1 Research and development (1) 8,829 12,461 17,859 2 Research and administrative (1) 8,829 12,461 17,859 2 Research and proceeds from patent judgment Research and administrative (1) 8,829 12,461 17,859 2 Research and proceeds from patent judgment Research and administrative (1) 8,829 12,461 17,859 2 Research and administrative (1) 8,829 12,610 Research and administrative (1) 1,915 (1,917) (1,915) (1,917) (1,9			59,404		/5,54/		114,684		144,023	
\$2,928 and \$4,572 for the three months ended June 30, 2007 and 2008, respectively, and \$5,749 and \$8,660 for the six months ended June 30, 2007 and 2008, respectively, in amortization of acquired technology included in amortization of intagibles resulting from acquisitions shown below (1)  Cost of professional services revenues (1)  Research and development (1)  Sales and marketing (1)  General and administrative (1)  Amortization of intagibles resulting from acquisitions of intagibles resulting from acquisitions from acquisitions  Amortization of intagibles resulting from acquisitions  5,493  Amortization of intagibles resulting from acquisitions  5,493  9,729  10,892  1 Total operating expenses  53,751  Total operating expenses  53,751  Total operating expenses  5,653  829  9,257  (1)  Interest expense  (1,157)  Interest expense  (1,1917)  Interest expense  Income (loss) before provision for income taxes  5,879  2,950  9,203  (2,2440)  Income (loss)  For income taxes  5,879  2,950  9,203  (2,2440)  Income (loss)  For income taxes  5,879  2,950  9,203  (2,2440)  Income (loss)  For income taxes  5,879  2,950  9,203  (2,2440)  Income (loss)  For income taxes  5,879  2,950  9,203  (2,2440)  Income (loss)  For income taxes  5,879  2,950  9,203  (2,2440)  Income (loss)  For income taxes  5,879  2,950  9,203  (2,2440)  Income (loss)  For income taxes  5,879  2,950  9,203  (2,2440)  Income (loss)  For income taxes  5,879  2,950  9,203  1,950  1,911  1,915  1,915  1,917  1,915  1,917  1,915  1,917  1	Operating expenses:									
Cost of professional services revenues	\$2,928 and \$4,572 for the three months ended June 30, 2007 and 2008, respectively, and \$5,749 and \$8,660 for the six months ended June 30, 2007 and 2008, respectively, in amortization of acquired technology included in									
Content   Cont	-		11,922		18,000		23,619		33,971	
Research and development (1)	•									
Sales and marketing (1)       16,370       22,763       31,203       4         General and administrative (1)       8,829       12,461       17,859       2         Proceeds from patent judgment       —       (3,313)       —       (         Amortization of intangibles resulting from acquisitions       5,493       9,729       10,892       1         Total operating expenses       53,751       74,718       105,427       14         Income (loss) from operations       5,653       829       9,257       (         Other income (expense):       (1,157)       (1,917)       (1,915)       (         Interest expense       (1,157)       (1,917)       (1,915)       (         Other income       876       3,780       949         Income (loss) before provision for income taxes       5,879       2,950       9,203       (         Provision for income taxes       (2,440)       (1,913)       (3,820)       Net income (loss)       \$ 3,439       \$ 1,037       \$ 5,383       \$ (         Net income (loss) per common share:       Basic       \$ 0.12       \$ 0.03       \$ 0.19       \$         Basic       \$ 0.12       \$ 0.03       \$ 0.18       \$         Weighted average number of common s									10,084	
General and administrative (1)   8,829   12,461   17,859   2     Proceeds from patent judgment	± , , ,								19,677	
Proceeds from patent judgment         —         (3,313)         —         (           Amortization of intangibles resulting from acquisitions         5,493         9,729         10,892         1           Total operating expenses         53,751         74,718         105,427         14           Income (loss) from operations         5,653         829         9,257         (           Other income (expense):         Interest expense         (1,157)         (1,917)         (1,915)         (           Interest income         507         258         912         949           Income (loss) before provision for income taxes         5,879         2,950         9,203         (           Provision for income taxes         (2,440)         (1,913)         (3,820)         (           Net income (loss)         \$ 3,439         \$ 1,037         \$ 5,383         \$ (           Net income (loss) per common share:         Basic         \$ 0.12         \$ 0.03         \$ 0.19         \$           Diluted         \$ 0.12         \$ 0.03         \$ 0.18         \$           Weighted average number of common shares:         Basic         28,706,575         30,981,113         28,525,603         30,57           Diluted         29,860,									43,620	
Amortization of intangibles resulting from acquisitions  Total operating expenses  5,493  9,729  10,892  1  Total operating expenses  53,751  74,718  105,427  14  Income (loss) from operations  5,653  829  9,257  (Other income (expense):  Interest expense  (1,157)  (1,917)  (1,915)  (1,915)  (Interest income  507  258  912  Other income  876  3,780  949  Income (loss) before provision for income taxes  5,879  2,950  9,203  (Provision for income taxes  (2,440)  Net income (loss)  8 3,439  8 1,037  8 5,383  (Net income (loss) per common share:  Basic  Basic  \$0.12  \$0.03  \$0.18  Weighted average number of common shares:  Basic  28,706,575  Diluted  29,860,118  31,939,435  29,774,861  30,57  (1) Includes the following amounts related to stock-based compensation:  Cost of product revenues  \$120  \$258  \$249  \$Cost of professional services revenues  175  69  291	` '		8,829				17,859		25,215	
from acquisitions         5,493         9,729         10,892         1           Total operating expenses         53,751         74,718         105,427         14           Income (loss) from operations         5,653         829         9,257         (           Other income (expense):         Interest expense         (1,157)         (1,917)         (1,915)         (           Interest income         507         258         912         9           Other income         876         3,780         949         949           Income (loss) before provision for income taxes         5,879         2,950         9,203         (           Provision for income taxes         (2,440)         (1,913)         (3,820)         (           Net income (loss)         \$ 3,439         \$ 1,037         \$ 5,383         \$ (           Net income (loss) per common share:         Basic         \$ 0.12         \$ 0.03         \$ 0.19         \$           Basic         \$ 0.12         \$ 0.03         \$ 0.18         \$           Weighted average number of common shares:         8         30,981,113         28,525,603         30,57           Diluted         29,860,118         31,939,435         29,774,861         30,57			_		(3,313)		_		(3,313)	
Total operating expenses         53,751         74,718         105,427         14           Income (loss) from operations         5,653         829         9,257         (           Other income (expense):         Interest expense         (1,157)         (1,917)         (1,915)         (           Interest income         507         258         912         92           Other income         876         3,780         949           Income (loss) before provision for income taxes         5,879         2,950         9,203         (           Provision for income taxes         (2,440)         (1,913)         (3,820)         (           Net income (loss)         \$ 3,439         \$ 1,037         \$ 5,383         \$ (           Net income (loss) per common share:         Basic         \$ 0.12         \$ 0.03         \$ 0.19         \$           Weighted average number of common shares:         Basic         28,706,575         30,981,113         28,525,603         30,57           Diluted         29,860,118         31,939,435         29,774,861         30,57           (1) Includes the following amounts related to stock-based compensation:         Cost of product revenues         \$ 120         \$ 258         249         \$      <										
Income (loss) from operations   5,653   829   9,257   (   Other income (expense):	•								18,408	
Other income (expense):         Interest expense         (1,157)         (1,917)         (1,915)         (2,915)         (2,925) <t< td=""><td></td><td></td><td></td><td></td><td></td><td>_</td><td></td><td></td><td>147,662</td></t<>						_			147,662	
Interest expense			5,653		829		9,257		(3,639)	
Interest income	` • /									
Other income         876         3,780         949           Income (loss) before provision for income taxes         5,879         2,950         9,203         (           Provision for income taxes         (2,440)         (1,913)         (3,820)           Net income (loss)         \$ 3,439         \$ 1,037         \$ 5,383         \$ (           Net income (loss) per common share:         \$ 0.12         \$ 0.03         \$ 0.19         \$ (           Diluted         \$ 0.12         \$ 0.03         \$ 0.18         \$ (           Weighted average number of common shares:         \$ 0.12         \$ 0.03         \$ 0.18         \$ (           Basic         28,706,575         30,981,113         28,525,603         30,57           Diluted         29,860,118         31,939,435         29,774,861         30,57           (1) Includes the following amounts related to stock-based compensation:         \$ 258         249         \$ (           Cost of product revenues         \$ 120         \$ 258         249         \$ (           Cost of professional services revenues         175         69         291	•								(3,747)	
Income (loss) before provision for income taxes									1,148	
taxes         5,879         2,950         9,203         (           Provision for income taxes         (2,440)         (1,913)         (3,820)           Net income (loss)         \$ 3,439         \$ 1,037         \$ 5,383         \$ (           Net income (loss) per common share:         \$ 0.12         \$ 0.03         \$ 0.19         \$ \$           Basic         \$ 0.12         \$ 0.03         \$ 0.18         \$ \$           Weighted average number of common shares:         \$ 28,706,575         30,981,113         28,525,603         30,57           Diluted         29,860,118         31,939,435         29,774,861         30,57           (1) Includes the following amounts related to stock-based compensation:         \$ 258         249         \$           Cost of product revenues         \$ 120         \$ 258         \$ 249         \$           Cost of professional services revenues         175         69         291			876		3,780		949		4,090	
Provision for income taxes         (2,440)         (1,913)         (3,820)           Net income (loss)         \$ 3,439         \$ 1,037         \$ 5,383         \$ (           Net income (loss) per common share:         Basic         \$ 0.12         \$ 0.03         \$ 0.19         \$ (           Diluted         \$ 0.12         \$ 0.03         \$ 0.18         \$ (           Weighted average number of common shares:         \$ 0.12         \$ 30,981,113         28,525,603         30,57           Diluted         29,860,118         31,939,435         29,774,861         30,57           (1) Includes the following amounts related to stock-based compensation:         Cost of product revenues         \$ 120         \$ 258         \$ 249         \$ (           Cost of professional services revenues         175         69         291         291	* * * * * * * * * * * * * * * * * * *		<b>7</b> 0 <b>7</b> 0		2 0 5 0		0.000		(2.1.40)	
Net income (loss)         \$ 3,439         \$ 1,037         \$ 5,383         \$ ()           Net income (loss) per common share:         \$ 0.12         \$ 0.03         \$ 0.19         \$           Basic         \$ 0.12         \$ 0.03         \$ 0.19         \$           Diluted         \$ 0.12         \$ 0.03         \$ 0.18         \$           Weighted average number of common shares:         \$ 28,706,575         30,981,113         28,525,603         30,57           Diluted         29,860,118         31,939,435         29,774,861         30,57           (1) Includes the following amounts related to stock-based compensation:         \$ 120         \$ 258         \$ 249         \$           Cost of professional services revenues         175         69         291									(2,148)	
Net income (loss) per common share:           Basic         \$ 0.12         \$ 0.03         \$ 0.19         \$           Diluted         \$ 0.12         \$ 0.03         \$ 0.18         \$           Weighted average number of common shares:         8         9         8         9         8         9         8         9         8         9         9         9         9         9         9         9         9         9         <		Φ.		Φ.		Φ.		Φ.	(108)	
Basic         \$ 0.12         \$ 0.03         \$ 0.19         \$           Diluted         \$ 0.12         \$ 0.03         \$ 0.18         \$           Weighted average number of common shares:         \$ 28,706,575         30,981,113         28,525,603         30,57           Diluted         29,860,118         31,939,435         29,774,861         30,57           (1) Includes the following amounts related to stock-based compensation:         \$ 120         \$ 258         \$ 249         \$           Cost of professional services revenues         175         69         291         \$	` '	\$	3,439	\$	1,037	\$	5,383	\$	(2,256)	
Diluted         \$ 0.12         \$ 0.03         \$ 0.18         \$           Weighted average number of common shares:         28,706,575         30,981,113         28,525,603         30,57           Basic         29,860,118         31,939,435         29,774,861         30,57           (1) Includes the following amounts related to stock-based compensation:         Cost of product revenues         \$ 120         \$ 258         \$ 249         \$ Cost of professional services revenues         175         69         291	` ' <del>-</del>	ф	0.12	ф	0.02	Ф	0.10	ф	(0.07)	
Weighted average number of common shares:         Basic       28,706,575       30,981,113       28,525,603       30,57         Diluted       29,860,118       31,939,435       29,774,861       30,57         (1) Includes the following amounts related to stock-based compensation:       Cost of product revenues       \$ 120       \$ 258       \$ 249       \$ Cost of professional services revenues       175       69       291		\$							(0.07)	
shares:         Basic       28,706,575       30,981,113       28,525,603       30,57         Diluted       29,860,118       31,939,435       29,774,861       30,57         (1) Includes the following amounts related to stock-based compensation:       Cost of product revenues       \$ 120       \$ 258       \$ 249       \$ Cost of professional services revenues       175       69       291		\$	0.12	\$	0.03	\$	0.18	\$	(0.07)	
Diluted 29,860,118 31,939,435 29,774,861 30,57  (1) Includes the following amounts related to stock-based compensation:  Cost of product revenues \$ 120 \$ 258 \$ 249 \$ Cost of professional services revenues 175 69 291										
(1) Includes the following amounts related to stock-based compensation:  Cost of product revenues \$ 120 \$ 258 \$ 249 \$ Cost of professional services revenues 175 69 291	Basic							3	0,574,931	
to stock-based compensation:  Cost of product revenues \$ 120 \$ 258 \$ 249 \$  Cost of professional services revenues 175 69 291	Diluted		29,860,118		31,939,435	_	29,774,861	3	0,574,931	
Cost of product revenues \$ 120 \$ 258 \$ 249 \$ Cost of professional services revenues 175 69 291										
Cost of professional services revenues 175 69 291		\$	120	\$	258	\$	249	\$	435	
		Ψ		Ψ		Ψ		Ψ	232	
research and development 170 190 /xh	Research and development		170		190		286		352	
•	•								3,081	
-									3,378	

# Reconciliation of income (loss) before provision for income taxes to non-GAAP adjusted net income (2):

Income (loss) before provision for income				
taxes	\$ 5,879	\$ 2,950	\$ 9,203	\$ (2,148)
Add: Amortization of intangibles resulting from acquisitions	5,493	9,729	10,892	18,408
Adjusted provision for income taxes (3)	(4,610)	(5,756)	(8,122)	(7,379)
Non-GAAP adjusted net income	\$ 6,762	\$ 6,923	\$ 11,973	\$ 8,881
Non-GAAP adjusted net income per common share — diluted	\$ 0.23	\$ 0.22	\$ 0.40	\$ 0.28

(2)

Non-GAAP adjusted net income and non-GAAP adjusted net income per share are non-GAAP financial measures and have no standardized measurement prescribed by GAAP. Management believes that both measures provide additional useful information to investors regarding the Company's ongoing financial condition and results of operations and since the Company has historically reported these non-GAAP results they provide an additional basis for comparisons to prior periods. The non-GAAP financial measures may not be comparable with similar non-GAAP financial measures used by other companies and should not be considered in isolation from, or as a substitute for, financial information prepared in accordance with GAAP. The Company provides the above reconciliation to the most directly comparable GAAP financial measure to allow investors to appropriately consider each non-GAAP financial measure.

(3)

Adjusted provision for income taxes is applied at an effective rate of approximately 40.5% and 45.4% for the three months ended June 30, 2007 and 2008, respectively, and approximately 40.4% and 45.4% for the six months ended June 30, 2007 and 2008, respectively.

## BLACKBOARD INC. CONDENSED CONSOLIDATED BALANCE SHEETS

December 31,

2007

June 30, 2008

(unaudited) (in thousands, except per share amounts) **ASSETS** Current assets: \$ \$ 55,295 Cash and cash equivalents 206,558 52,846 94,116 Accounts receivable, net **Inventories** 2,089 1,781 Prepaid expenses and other current assets 5,255 9,845 Deferred tax asset, current portion 6,549 7,213 Deferred cost of revenues 6,877 5,854 Total current assets 280,174 174,104 Deferred tax asset, noncurrent portion 34,154 15,662 Common stock warrant 3,980 Restricted cash 4,015 4,930 18,584 33,310 Property and equipment, net Goodwill and intangible assets, net 168,349 359,393 Total assets 505,276 591,379 LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities: Accounts payable \$ 3,747 \$ 4,053 Accrued expenses 25,423 24,182 Deferred rent, current portion 336 160 Deferred revenues, current portion 126,600 137,135 Total current liabilities 154,689 166,947 Notes payable, net of debt discount 161,519 162,406 Deferred rent, noncurrent portion 1,469 7,479 2,925 Deferred revenues, noncurrent portion 5,582 Stockholders' equity: 292 Common stock, \$0.01 par value 311 330,110 Additional paid-in capital 263,582 (79,200)Accumulated deficit (81,456)248,965 Total stockholders' equity 184,674 Total liabilities and stockholders' equity 505,276 591,379

## BLACKBOARD INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

	Six Months Ended June 30		
	2007	2008	
	(unaudited)	(unaudited)	
	(i	n thousands)	
Cash flows from operating activities	Ф. 5.202	ф. (0.05 <i>C</i> )	
Net income (loss)	\$ 5,383	\$ (2,256)	
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:			
Deferred income tax benefit	(1,464	(2,914	
Excess tax benefits from stock-based compensation	(4,444		
Amortization of debt discount	806	887	
Depreciation and amortization	5,164	7,389	
Amortization of intangibles resulting from acquisitions	10,892	18,408	
Change in allowance for doubtful accounts	70	335	
Noncash stock-based compensation	5,230	7,478	
Gain on common stock warrant	_	(3,980)	
Changes in operating assets and liabilities:			
Accounts receivable	(12,332	(33,482)	
Inventories	525	308	
Prepaid expenses and other current assets	(2,855	(3,516	
Deferred cost of revenues	487	1,023	
Accounts payable	908	(2,544)	
Accrued expenses	4,488	(295)	
Deferred rent	39	6,186	
Deferred revenues	(11,522	3,148	
Net cash provided by (used in) operating activities	1,375	(4,846)	
Cash flows from investing activities			
Purchases of property and equipment	(7,089	(17,358)	
Payments for patent enforcement costs	(2,090	(2,448)	
Purchase of intangible assets	(1,530	) —	
Acquisitions, net of cash acquired		(132,902)	
Net cash used in investing activities	(10,709	(152,708)	
Cash flows from financing activities			
Proceeds from notes payable	160,456		
Payments on term loan	(24,400	<u> </u>	
Payments on letters of credit	(338		
Excess tax benefits from stock-based compensation	4,444	1,021	
Proceeds from exercise of stock options	7,849	5,297	
Net cash provided by financing activities	148,011	6,291	
Net increase (decrease) in cash and cash equivalents	138,677	(151,263	
Cash and cash equivalents at beginning of period	30,776	206,558	
Cash and cash equivalents at end of period	\$ 169,453	\$ 55,295	

#### **Use of Non-GAAP Financial Measures**

This release includes information about the Company's non-GAAP adjusted net income and non-GAAP adjusted net income per share which are non-GAAP financial measures. Management believes that both measures, which exclude amortization of acquired intangibles and the associated tax impact, provide additional useful information to investors regarding the Company's ongoing financial condition and results of operations and aspects of current operating performance which can be effectively managed. Since the Company has historically reported these non-GAAP results to the investment community, management also believes the inclusion of these non-GAAP financial measures provides consistency in its financial reporting and facilitates investors' understanding of the Company's historic operating trends by providing an additional basis for comparisons to prior periods. In addition, the Company's internal reporting, including information provided to the Company's Audit Committee and Board of Directors, contains non-GAAP measures. The Company has also adopted internal compensation metrics that are determined on a basis that excludes amortization of acquired intangibles and the associated tax impact.

A material limitation associated with the use of the above non-GAAP financial measures is that they have no standardized measurement prescribed by GAAP and may not be comparable with similar non-GAAP financial measures used by other companies. The Company compensates for these limitations by providing full disclosure of each non-GAAP financial measure and reconciliation to the most directly comparable GAAP financial measure which investors can use to appropriately consider each financial measure determined under GAAP as well as on the adjusted non-GAAP basis. However, the non-GAAP financial measures should not be considered in isolation from, or as a substitute for, financial information prepared in accordance with GAAP. In addition to the information contained in this release, investors should also review information contained in the Company's Form 10-Q dated May 9, 2008, as well as other filings with the Securities and Exchange Commission when assessing the Company's financial condition and results of operations.

#### **About Blackboard Inc.**

Blackboard Inc. (Nasdaq: BBBB) is a global leader in enterprise technology and innovative solutions that improve the experience of millions of students and learners around the world every day. Blackboard's solutions allow thousands of higher education, K-12, professional, corporate, and government organizations to extend teaching and learning online, facilitate campus commerce and security, and communicate more effectively with their communities. Founded in 1997, Blackboard is headquartered in Washington, D.C., with offices in North America, Europe, Asia and Australia.

#### Blackboard

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Any statements in this press release about future expectations, plans and prospects for Blackboard and other statements containing the words "believes," "anticipates," "plans," "expects," "will," and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward-looking

statements as a result of various important factors, including the factors discussed in the "Risk Factors" section of our Form 10-Q
filed on May 9, 2008 with the SEC. In addition, the forward-looking statements included in this press release represent the Company's
views as of August 6, 2008. The Company anticipates that subsequent events and developments will cause the Company's views to
change. However, while the Company may elect to update these forward-looking statements at some point in the future, the Company
specifically disclaims any obligation to do so. These forward-looking statements should not be relied upon as representing the
Company's views as of any date subsequent to August 6, 2008.

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